SET ESG Rating of AA

Outperform · Maintained

Price as of 22 Aug 2025	8.15
12M target price (Bt/shr)	9.90
Unchanged/Revised up(down) (%)	23.8
Upside/downside (%)	21.5

Key messages

ปัจจัยพื้นฐานที่ดีขึ้นของ BCPG ลาดจะเป็นที่เข้าใจมากขึ้น หลังจากตั้งแต่ต้นเดือน ส.ค. เรามีการจัดประชุมให้กับนัก ลงทุนหลายราย และ บริบัทได้จัด 2Q68 ประชุม นักวิเคราะห์ ซึ่งทำให้เข้าใจผลบวกจากค่าความพร้อมจ่าย (CP) ของโครงการในสหรัฐๆที่สูงขึ้นและอุปสงค์ด้าน AI ดันการใช้ไฟมากขึ้นซึ่งตอกย้ำความมั่นใจของพอร์ตลงทุนในสหรัฐๆ ขนาด 857MWe โดยเราคาดกำไรหลักปี 2568-70F เติบโต +44%/+54%/+8% YoY ตามค่า CP ที่สูงขึ้น, ต้นทุนการเงินลดลง และกำไรจาก Monsoon wind ทั้งนี้เราได้ราคาเป้าหมายใหม่ที่ 9.90 บาท, ความเสี่ยงด้านการด้อยคำลดลงและวัฏจักรอัตราคอกเบี้ยขาลงช่วยหนุน ทำให้เราคาดมี sentiment บวกและ upside จากเงินปันผล

Trading data

Mkt cap (Btbn/US\$mn)			25/790	
Outstanding shares (mn)			2,996	
Foreign ownership (mn)			91	
3M avg. daily trading (mn)			8	
52-week trading range (Bt)			5.2-8.4	
Performance (%)	3M	6M	12M	
Absolute	11.5	16.2	48.6	
Relative	5.9	17.5	53.8	

Quarterly EPS

Bt	Q1	Q2	Q3	Q4
2023	0.18	0.07	0.19	(0.06)
2024	0.15	0.43	(0.01)	0.06
2025	0.05	(0.22)		

Share price chart



Source: SET

Wetid Tangjindakun, CISA 66.2658.8888 Ext. 8855 wetidt@kgi.co.th

Thailand

BCPG Pcl.

(BCPG.BK/BCPG TB)*



ปรับเพิ่มกำไร...โมเมนตัมบวกโครงการในสหรัฐฯ

Event

Idea call พร้อมปรับเพิ่มกำไรและราคาเป้าหมาย

Impact

แรงหนุนเชิงบวกต่อพื้นฐานของ BCPG

ชั้งแต่คั้นเคือน ส.ค. 68 เรามองว่าตลาดเริ่มเข้าใจพื้นฐานของ BCPG มากขึ้นจากสองเหตุการณ์สำคัญ อัน แรกคือ เราได้จัด 1-1 ประชุมนักลงทุนสถาบันไทยหลายราย เพื่อให้เข้าใจผลบวกจากค่า Capacity Payment (CP) ที่ปรับขึ้นในตลาด PJM ทำให้มีความมั่นใจต่อโครงการโรงไฟฟ้าก๊าซในสหรัฐ (857MWe หรือ 44% ของกำลังผลิตรวม) ของ BCPG เพิ่มขึ้น อันที่สองคือการประชุมนักวิเคราะห์ใน 2Q25 ที่บริษัทเน้นกุยเกี่ยวกับโรงไฟฟ้าในสหรัฐ ที่ได้แรงหนุนจากความต้องการใช้ไฟฟี่เร่งขึ้นของสูนย์ ข้อมูล AI ตามการขยายตัวของ Hyperscaler และการปรับเพิ่ม CAPEX guidance ทั้งหมดนี้ช่วยเสริมให้ ตลาดเห็นชัดเจนขึ้นว่ารายได้จากสหรัฐ ซึ่งน่าจะคิดเป็นสัดส่วน 45–60% ของกำไรหลักในปี 2568-70F

ปรับเพิ่มกำไรหลักปี 2568-2570F

เราปรับเพิ่มกำไรหลักปี 2568-70F ขึ้น 7–23% (Figure 2) เพื่อสะท้อนผลบวกค่า CP ในสหรัฐที่สูงขึ้น (US\$329.17/MW-day ในปี 2568/670 เทียบกับ US\$269.9/MW-day ในปี 2568/69 เริ่มใหม่ทุกเคือนมิ.ย.) ค้นทุนการเงินที่ลคลง และการนำโครงการโซลาร์ได้หวันออกจากประมาณการ โดยคาดการณ์ปี 2568F ได้รวมค่าใช้จ่ายพิเศษครึ่งปีแรก 828 ล้านบาทไว้แล้ว ทั้งนี้กำไรหลักใหม่ของปี 2568-70F คาดว่าจะโด +44% / +54% / +8% YoY และสูงกว่าตลาดกาด 7–23% ปัจจัยหนุนหลักคือกำไรที่แข็งแกร่งขึ้นจาก โรงไฟฟ้าก๊าซในสหรัฐ การรับรู้รายได้ครั้งแรกโครงการ Monsoon Wind (290MW เริ่มครึ่งหลังปี 2568F) การผลิตไฟฟ้าพลังน้ำที่เพิ่มขึ้น และการลดต้นทุนการเงิน

มุมมองตลาดต่อ guidance ใหม่ปี2568

เราเชื่อว่านักลงทุนในตลาดส่วนใหญ่จะมองข้าม EBITDA ปี 2568F ของ BCPG ที่ปรับลดลงเหลือ +5% YoY (จากเดิม >30% YoY) เนื่องจาก guidance บริษัทมักจะให้เชิงรุกเป็นปกติอยู่แล้ว โดยที่การปรับลด ดังกล่าวสะท้อนถึงการเลื่อนปิดดีล M&A ขนาดใหญ่ออกไป (ราว 2.0 หมื่นล้านบาท) ทำให้ลด CAPEX ปี 2568 ลงเหลือ 1.1 หมื่นล้านบาท (จาก 3.2 หมื่นล้านบาท) ซึ่งเราเดาว่าเป็นโครงการไฟฟ้าในสหรัฐ ฯ หรือพลังงานหมุนเวียนใหญ่ในต่างประเทศ นอกจากนี้ ผู้บริหารยังวางแผนจะขายโครงการโรงไฟฟ้าลม Nabas (20MW) (มูลค่าตามบัญชี 1.09 พันล้านบาท) โดยน่าจะไม่มีการด้อยค่าอีกต่อไป ขณะเดียวกัน โครงการโซลาร์ใต้หวันเฟส 1 (100MW) กาดจะเริ่ม COD ช้าออกไปในปี 2569F แทนที่จะเป็น 4Q68F

Valuation & Action

เรายืนคำแนะนำ ซื้อ และปรับเพิ่มราคาเป้าหมาย DCF ใหม่ที่ 9.90 บาท (เดิม 8.00 บาท) ตามกำไรที่ปรับ ขึ้น โดยเราคาคว่านักวิเคราะห์ในตลาดจะมีการปรับกำไรขึ้นเช่นเดียวกับเรา ด้วยความเสี่ยงการค้อยค่า น้อยลง ความเชื่อมั่นนักลงทุนต่อ โครงการในสหรัฐฯ ที่ได้ประโยชน์จากค่า CP ที่สูงขึ้นตั้งแต่ 3Q68F และวัฏจักรอัตราดอกเบี้ยขาลงช่วยหนุน (BCPG มีหนี้สินคอกเบี้ยลอยตัว 38%, หนี้สินสกุลเงิน USD 16%) ทั้งนี้ ผลการประมูลค่า CP ปี 2570/71 ครั้งต่อไปของ PJM ใน US จะประกาศวันที่ 17 ธ.ค. 68

Risks ปิคโรงไฟฟ้านอกแผน, ปัญหา cost overruns และความผันผวนของอัตราแลกเปลี่ยนและอัตราคอกเบี้ย

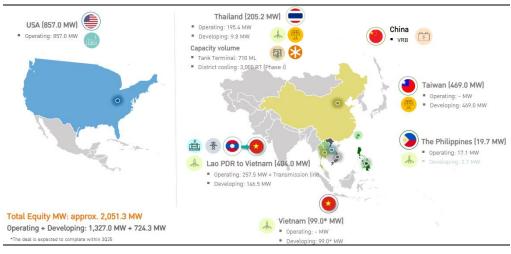
Key financials and valuations

	Dec - 23A	Dec - 24A	Dec - 25F	Dec - 26F	Dec - 27F
Revenue (Btmn)	5,031	4,323	3,319	3,316	3,309
Net Profit (Btmn)	1,104	1,819	790	2,492	2,691
Normalized Profit (Btmn)	873	1,123	1,618	2,492	2,691
Net Profit Growth (%)	(58.0)	64.8	(56.6)	215.4	8.0
Normalized Profit Growth (%)	(57.8)	28.6	44.1	54.0	8.0
EPS(Bt)	0.38	0.61	0.26	0.83	0.90
DPS(Bt)	0.25	0.28	0.29	0.30	0.00
EPS Growth (%)	(58.3)	60.9	(56.6)	215.4	8.0
P/E(X)	21.6	13.4	30.9	9.8	9.1
P/B(X)	0.8	0.8	0.8	0.8	0.7
EV/EBITDA(X)	6.7	3.8	6.0	4.2	4.1
Net Debt to Equity(%)	102.4	68.3	74.6	71.9	66.2
Dividend Yield (%)	3.1	3.4	3.6	3.7	0.0
Return on Average Equity(%)	3.7	5.9	2.6	7.7	7.7





Figure 1: BCPG at a glance



Source: Company data, KGI Securities Research

Figure 2: BCPG - Earnings revision

		2025F			2026F			2027F	
	Previous	Revised	Change	Previous	Revised	Change	Previous	Revised	Change
Financials (Btmn)			Percent			Percent			Percent
Revenue	4,206	3,319	(21.1)	5,344	3,316	(38.0)	6,095	3,309	(45.7)
Gross profit	2,142	1,800	(15.9)	2,590	1,795	(30.7)	2,908	1,787	(38.6)
SG&A	881	744	(15.5)	997	749	(24.9)	1,059	755	(28.8)
Share of profit	1,396	1,394	(0.2)	1,673	2,276	36.1	1,447	2,482	71.5
Interest expense	(1,497)	(1,190)	(20.5)	(1,423)	(1,124)	(21.0)	(1,383)	(1,087)	(21.4)
Net profit	1,519	790	(48.0)	2,145	2,492	16.1	2,191	2,691	22.8
Normalized profit	1,519	1,618	6.5	2,145	2,492	16.1	2,191	2,691	22.8
Key financial ratio (%)			Amount			Amount			Amount
G P M	50.9	54.3	3.3	48.5	54.1	5.7	47.7	54.0	6.3
SG&A/Sale	20.9	22.4	1.5	18.7	22.6	3.9	17.4	22.8	5.4
ROE	4.7	2.6	(2.2)	6.5	7.7	1.2	6.2	7.7	1.5
Net profit growth	(24.1)	(56.6)	(32.5)	41.2	215.4	174.2	2.1	8.0	5.9
Normalized profit growth	34.5	44.1	9.6	41.2	54.0	12.8	2.1	8.0	5.9
Key performance driver			Amount			Amount			Amount
Avg. interest cost (%)	4.40	4.10	-0.30	4.30	4.00	-0.30	4.30	4.00	-0.30
Avg. capacity payment (CP) at US (US\$/MWday)	178.3	178.3	0.00	269.9	294.6	24.69	269.9	329.2	59.25
The removal of Taiwan solar projects									

Source: Company data, KGI Securities Research

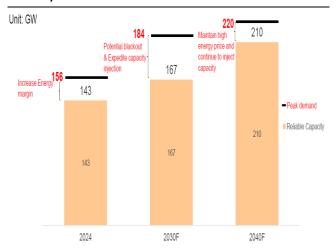
Figure 3: Key assumptions and valuation for BCPG

_	Unit	2023	2024	2025F	2026F	2027F
Effective capacity	MWe	1,250	1,305	1,894	2,484	3,073
Average R rate	Bt/kWh	0.9	0.4	0.2	(0.1)	(0.1)
Ratio:						
G P M	Percent	49.2	42.4	54.3	54.1	54.0
BITDA	Percent	89.8	128.3	115.4	165.6	171.4
NPM	Percent	21.9	42.1	23.8	75.2	81.3
Valuation	Bt/share	Avg. WACC				
Operating	7.39	4.4				
Developing	2.24	4.5				
Cash	1.9					
Debts	(10.0)					
Our DOF-based TP	9.90					
No.shares (mn)	2,908					



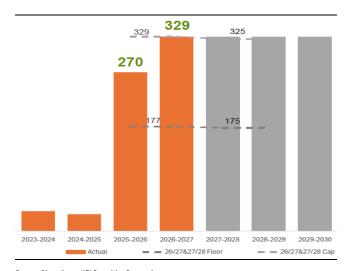


Figure 4: Widening imbalance between demand and supply of electricity in PJM market



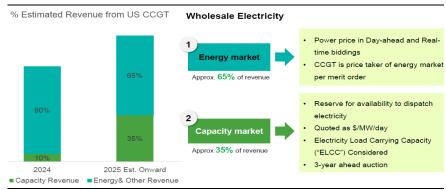
Source: Bloomberg; KGI Securities Research

Figure 5: 2026/27 Capacity Payment (CP) at PJM market



Source: Bloomberg, KGI Securities Research

Figure 6: Top line breakdown for US CCGT project in PLM market



Source: PJM, Company data, KGI Securities Research

Figure 7: Comparisons of major power players

	KEY OPERATING AND FINANCIAL METRICS											
		GULF	BGRIM	GPSC	СКР	RATCH	EGCO	BCPG	BPP			
	TP	54.00	14.00	40.00	3.40	29.00	120.00	9.90	8.60			
	Rec.	OP	OP	OP	OP	N	OP	OP	OP			
	Installed MW	23,855	5,673	25,736	3,633	N.A.	15,595	N.A.	N.A.			
	Equity MW	13,165	3,377	12,582	1,733	10,817	7,048	2,051	3,656			
	Operating MW	8,971	2,638	6,849	1,003	9,007	6,719	1,327	3,656			
Remaini	ng capacity growth	47%	28%	84%	73%	20%	5%	55%	0%			
o o	Renewable	37%	47%	65%	91%	28%	21%	58%	11%			
₽	Gas	63%	53%	26%	9%	57%	60%	42%	21%			
Fuel type	Coal			6%		15%	19%		68%			
正	Pltch			2%								
Project	Domestic	80%	63%	45%	9%	51%	42%	10%	21%			
<u>5</u> 8	Overseas	20%	37%	55%	91%	49%	58%	90%	79%			
8	Net IBD/E(x)	1.64	1.42	0.82	0.5	0.49	0.68	0.72	0.51			
Financial metrics 2025F	EBITDA (%)	36.0%	24.0%	23.0%	49.3%	31.8%	43.2%	165.6%	43.0%			
cial me 2025F	Core EPS growth	19%	11%	3%	18%	22%	46%	44%	61%			
S G	P/E(x)	25	17	21	16	8	7	12	8			
쿌	Div. yield	2.6%	2.7%	3.2%	3.5%	6.3%	6.3%	3.6%	8.7%			
Ē	ROE(%)	12.9%	3.2%	3.5%	3.4%	6.8%	7.2%	2.6%	5.1%			
		RE 40% of	RE: >50% of	RE 50% of	Focus on RE (led	RE 30% of	RE: 30% of	RE: 70% of	To hit 5.3GWh in			
	Long-term goal	capacity within	capacity within	capacity within	by hydropower)	capacity within	capacity within	capacity within	2024 and synergy			
		2035	2030	2030	by Hydropower)	2030	2030	2030 with 2.8GWh	with BANPU			
							(i) power (focus					
		(i) energy (ii)	(i) power (ii) LNG	(i) power (focus	To be one of the	(i) power (focus	RE) (ii)	(i) power (focus	(i) power (focus			
	Strategy	logistic (iii) digital	business (iii)	RE) (ii) energy	region's largest	RE) (ii) non-power	infrastructure	RE) (ii) energy	RE) (ii) power			
		infrastructure	industrial	storage	power producers	biz	projects (such as	storage	infrastructure			
			solutions		in RE		energy storage)					
		NewCo's strategy	Weaker SPP	CFXD, XPOL, and	A solid 1H25	Full-year	Paju ES's	Eyes on stronger				
覧		from power	margin,	Avaada	waterflows	contribution of	performance,	US projects (CP	Eyes on synergy			
Catalysts	2025	growth and	moderated by	contribution,	continuing boost	Hnkong and	Yunlin , QPL's new	spike), Taiwan	with BANPU and			
යි		steady cash cows	new capacities	mitigated by	operations, on	Paiton, and new	PPA, as well as	solar projects,	new investment			
		from ict biz	non capacitos	weaker SPPs	top of normalized	capacities	new M&As	Laos wind farm,				





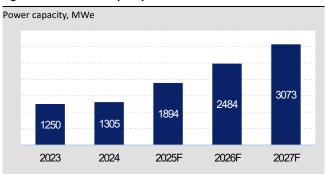
Figure 8: Company profile

BCPG Public Company Limited (BCPG) was established on July 17, 2015, through BCP's restructuring policy with registered capital of Bt20mn. The company is a unit of BCP's operating power business under a policy of being a clean and environmentally friendly generator. Its core business is generating electricity from solar projects and supplying that power to local off-takers where the projects are located while its investment policy is flexible for domestic and overseas to every type of renewable energy including solar, geothermal, wind, biomass, etc.

Thailand

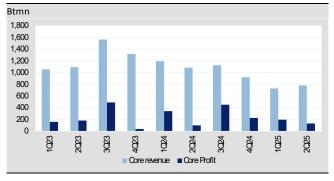
Source: Company data

Figure 10: Committed capacity of 2.0GWh in 2025F



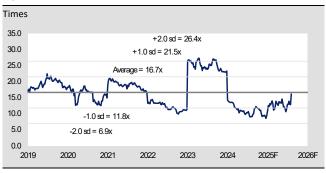
Source: Company data, KGI Securities Research

Figure 12: Quarterly revenue and core profit



Source: Company data, KGI Securities Research

Figure 14: BCPG's forward PER



Source: KGI Securities Research

Figure 9: Adder expiry after 10-year operation

Projects	Contracted capacity (MWe)	Adder expiry
BOPG 1	8	Aug-21
BOPG 2	30	Jul-22
BSE-BNN	16	Mar-23
BSE-BPH	16	Apr-23
BSE-BRM	8	Mar-24
BSE-BRM1	8	Apr-24
BSE-CPM1	8	Apr-24
BSE-NMA	8	Apr-24
BSE-PRI	16	Apr-24
Total	118	

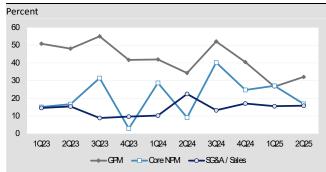
Source: Company data, KGI Securities Research

Figure 11: Expansion program



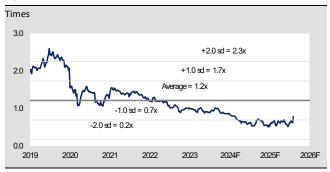
Source: Company data, KGI Securities Research

Figure 13: Quarterly GPM, SG&A/Sales, and NPM



Source: Company data, KGI Securities Research

Figure 15: BCPG's forward PBV





BCPG Pcl.



Quarterly Income Statement

	Mar-22A	Jun-22A	Sep-22A	Dec-22A	Mar-23A	Jun-23A	Sep-23A	De c-23A	Mar-24A	Jun-24A	Sep-24A	De c-24A	Mar-25A	Jun-25A
Income Statement (Bt mn)														
Revenue	1,158	1,436	1,544	1,267	1,057	1,093	1,564	1,318	1,194	1,084	1,125	921	731	780
Cost of Goods Sold	(421)	(503)	(521)	(533)	(520)	(567)	(703)	(768)	(693)	(712)	(538)	(548)	(537)	(530)
Gross Profit	738	933	1,022	734	538	525	861	550	501	372	586	373	194	251
Operating Expenses	(176)	(231)	(227)	(205)	(154)	(168)	(139)	(127)	(122)	(244)	(149)	(157)	(114)	(123)
Other incomes	1,799	31	35	70	292	103	60	(1)	58	1,988	83	90	58	(491)
Operating Profit	2,361	733	830	599	676	460	782	421	437	2,116	521	305	139	(364)
Depreciation of fixed assets	(325)	(390)	(398)	(392)	(383)	(422)	(502)	(501)	(495)	(498)	(387)	(383)	(377)	(379)
Operating EBITDA	2,685	1,123	1,228	991	1,059	881	1,284	922	932	2,614	908	689	516	14
Non-Operating Income	(154)	(113)	163	(62)	119	91	58	(201)	95	(152)	(469)	122	(23)	(134)
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Non-op Income	(154)	(113)	163	(62)	119	91	58	(201)	95	(152)	(469)	122	(23)	(134)
Non-Operating Expenses	174	(225)	(252)	(184)	(233)	(248)	(413)	(428)	(419)	(395)	(370)	(138)	(305)	(238)
Interest Expenses	(206)	(231)	(251)	(193)	(229)	(248)	(370)	(421)	(419)	(411)	(370)	(330)	(305)	(299)
Other Non-op Expenses	380	7	(0)	9	(3)	0	(43)	(7)	0	15	0	191	0	62
Equity Income/(Loss)	142	(9)	(17)	14	40	(31)	183	59	446	(182)	412	339	444	322
Pre-tax Profit	2,523	386	725	366	602	272	610	(148)	558	1,386	94	628	255	(414)
Current Taxation	(399)	(42)	(84)	(52)	(96)	(70)	(131)	(39)	(117)	(112)	(122)	(82)	(102)	(114)
Minorities	(0)	(1)	(0)	(0)	(1)	(1)	(0)	0	(1)	(1)	0	0	(0)	0
Extraordinary items	1,000	(105)	15	(16)	352	19	73	(212)	97	1,144	(481)	(64)	(45)	(783)
Net Profit	1,363	330	641	296	512	201	565	(174)	441	1,243	(28)	164	153	(651)
Normalized Profit	517	549	626	374	160	183	492	39	343	99	453	228	198	132
EPS (Bt)	0.47	0.11	0.22	0.10	0.18	0.07	0.19	(0.06)	0.15	0.43	(0.01)	0.06	0.05	(0.22)
Normalized EPS (Bt)	0.18	0.19	0.22	0.13	0.06	0.06	0.17	0.01	0.12	0.03	0.16	0.08	0.07	0.05
Margins														
Gross profit margin	63.7	65.0	66.2	57.9	50.9	48.1	55.0	41.7	42.0	34.3	52.1	40.5	26.6	32.1
Operating EBIT margin	203.8	51.0	53.8	47.3	63.9	42.1	50.0	31.9	36.6	195.2	46.3	33.2	19.0	(46.7)
Operating EBITDA margin	231.8	78.2	79.6	78.2	100.2	80.7	82.1	70.0	78.0	241.2	80.7	74.8	70.6	1.9
Net profit margin	117.7	23.0	41.5	23.4	48.4	18.4	36.1	(13.2)	36.9	114.7	(2.5)	17.8	20.9	(83.4)
Growth (YoY)														
Revenue growth	10.7	32.0	18.5	2.8	(8.7)	(23.9)	1.3	4.0	12.9	(0.8)	(28.1)	(30.1)	(38.8)	(28.0)
Operating EBIT growth	336.9	31.2	4.9	(8.4)	(71.4)	(37.2)	(5.8)	(29.7)	(35.4)	360.1	(33.4)	(27.5)	(68.2)	(117.2)
Operating EBITDA growth	222.7	32.0	13.9	2.8	(60.6)	(21.5)	4.5	(6.9)	(12.0)	196.6	(29.3)	(25.3)	(44.6)	(99.4)
Net profit growth	160.4	(41.5)	(6.4)	24.3	(62.4)	(39.1)	(11.9)	(158.7)	(13.9)	518.3	(105.0)	194.3	(65.4)	(152.4)
Normalized profit growth	5.7	9.0	(11.6)	(35.8)	(69.1)	(66.7)	(21.5)	(89.7)	114.7	(45.7)	(7.9)	487.6	(42.4)	32.6







Balance Sheet					
As of 31 Dec (Bt mn)	2023	2024	2025F	2026F	2027F
Total Assets	74,240	61,992	61,317	61,976	63,743
Current Assets	12,335	9,727	7,406	6,165	5,310
Cash & ST Investments	9,790	7,346	5,615	4,376	3,522
Inventories	0	251	0	0	0
Accounts Receivable	2,402	1,838	1,506	1,505	1,502
Others	143	293	285	285	285
Non-current Assets	61,905	52,264	53,912	55,810	58,434
LT Investments	22,295	21,722	23,116	25,392	27,874
Net fixed Assets	23,011	15,818	17,271	16,893	17,034
Others	16,599	14,724	13,525	13,525	13,525
Total Liabilities	44,628	31,066	30,470	29,535	28,612
Current Liabilities	(11,812)	(3,153)	(2,917)	(2,710)	(2,523)
Accounts Payable	(1,708)	(969)	(744)	(743)	(742)
ST Borrowings	2,500	0	0	0	0
Others	(12,604)	(2,184)	(2,173)	(1,967)	(1,781)
Long-term Liabilities	56,440	34,219	33,387	32,245	31,134
Long-term Debts	30,423	26,429	26,538	25,810	25,073
Others	26,017	7,790	6,849	6,435	6,061
Shareholders' Equity	29,612	30,926	30,847	32,440	35,132
Common Stock	2,926	2,996	2,996	2,996	2,996
Capital Surplus	8,645	8,054	8,054	8,054	8,054
Retained Earnings	5,752	6,812	6,733	8,326	11,017
Preferred Stock	0	0	0	0	0

Source: KGI Securities Research

Year to 31 Dec	2023	2024	2025F	2026F	2027F
Growth (% YoY)			2020.	2020.	202.1
Sales	(6.9)	(14.1)	(23.2)	(0.1)	(0.2)
OP .	(48.3)	44.5	(55.3)	(2.6)	(0.9)
⊞ITDA .	(19.2)	22.7	(30.9)	43.3	3.3
NP	(58.0)	64.8	(56.6)	215.4	8.0
Normalized Profit	(57.8)	28.6	44.1	54.0	8.0
EPS	(58.3)	60.9	(56.6)	215.4	8.0
Normalized EPS	(58.0)	25.6	44.1	54.0	8.0
Profitability (%)					
Gross Margin	49.2	42.4	54.3	54.1	54.0
Operating Margin	46.5	78.2	45.5	44.3	44.0
BITDA Margin	89.8	128.3	115.4	165.6	171.4
Net Profit Margin	21.9	42.1	23.8	75.2	81.3
ROAA	1.5	2.9	1.3	4.0	4.2
ROAE	3.7	5.9	2.6	7.7	7.7
Stability					
Gross Debt/Equity (%)	1.5	1.0	1.0	0.9	0.8
Net Debt/Equity(%)	1.0	0.7	0.7	0.7	0.7
Interest Coverage (x)	2.1	2.5	1.7	3.3	3.6
Interest & ST Debt Coverage (x)	0.7	2.5	1.7	3.3	3.6
Cash Flow Interest Coverage (x)	2.5	1.4	1.4	1.6	1.6
Cash Flow/Interest & ST Debt (x)	0.9	1.4	1.4	1.6	1.6
Current Ratio (x)	(1.0)	(3.1)	(2.5)	(2.3)	(2.1)
Quick Ratio (x)	(1.0)	(3.0)	(2.5)	(2.3)	(2.1)
Net Debt (Bt mn)	30,323	21,112	23,018	23,323	23,254
Per Share Data (Bt)					
EPS	0.4	0.6	0.3	0.8	0.9
Normalized EPS	0.3	0.4	0.5	0.8	0.9
OFFS .	1.1	0.7	0.6	0.6	0.6
BVPS	10.1	10.3	10.3	10.8	11.7
SPS .	1.7	1.4	1.1	1.1	1.1
BITDA/Share	1.5	1.9	1.3	1.8	1.9
DPS	0.3	0.3	0.3	0.3	0.0
Activity					
Asset Turnover (x)	0.1	0.1	0.1	0.1	0.1
Days Receivables	174.3	155.2	165.6	165.6	165.7
Days Inventory	0.0	36.7	0.0	0.0	0.0
Days Payable	(243.8)	(141.9)	(178.8)	(178.4)	(177.8)
Cash Cycle	418.0	333.9	344.4	344.0	343.5

Source: KGI Securities Research

Profit & Loss					
Year to 31 Dec (Bt mn)	2023	2024	2025F	2026F	2027F
Revenue	5,031	4,323	3,319	3,316	3,309
Cost of Goods Sold	(2,558)	(2,491)	(1,518)	(1,520)	(1,523)
Gross Profit	2,473	1,832	1,800	1,795	1,787
Operating Expenses	(588)	(672)	(744)	(749)	(755)
Other Incomes	454	2,219	453	424	424
Operating Profit	2,339	3,378	1,510	1,470	1,456
Depreciation of fixed assets	(1,808)	(1,764)	(1,754)	(1,743)	(1,733)
Operating EBITDA	4,518	5,546	3,830	5,490	5,671
Non-Operating Income	304	(174)	(778)	50	50
Interest Income	237	230	50	50	50
Other Non-op Income	66	(404)	(828)	0	0
Non-Operating Expenses	(1,214)	(1,736)	(1,190)	(1,124)	(1,087)
Interest Expenses	(1,268)	(1,529)	(1,190)	(1,124)	(1,087)
Other Non-op Expenses	54	(206)	0	0	0
Equity Income/(Loss)	252	1,014	1,394	2,276	2,482
Pre-tax Profit	1,680	2,483	936	2,673	2,902
Current Taxation	(336)	(433)	(96)	(131)	(160)
Minorities	(2)	(0)	0	0	0
Extraordinary items	0	0	0	0	0
Net Profit	1,104	1,819	790	2,492	2,691
Normalized Profit	873	1,123	1,618	2,492	2,691
EPS(Bt)	0.38	0.61	0.26	0.83	0.90
Normalized EPS (Bt)	0.30	0.37	0.54	0.83	0.90

Source: KGI Securities Research

2027F 1,757 2,691 1,733
2,691 1,733
1,733
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(735)
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0
•

(10,613) (2,393) (1,731)

(1,239)

(853)

Source: KGI Securities Research

Net Cash Flow

Rates of	Return	on	Invested	Capital
accs o.		•••		Capita.

Year	1-	cccs	+	Depreciation	+	Operating Exp.	=	Operating
	_	Revenue		Revenue		Revenue		Margin
2023		14.9%		35.9%		20.7%		28.4%
2024		16.8%		40.8%		66.9%		-24.5%
2025F		7.4%		41.7%		31.8%		19.2%
2026F		18.9%		32.6%		26.8%		21.7%
2027F		23.9%		28.4%		24.6%		23.1%
Year	1/	Working Capital	+	Net PPE	+	Other Assets	=	Capital
		Revenue		Revenue		Revenue		Turnover
2023		0.1		4.6		10.2		0.1
2024		-0.1		3.7		10.7		0.1
2025F		0.4		4.3		11.7		0.1
2026F		0.0		3.3		9.4		0.1
2027F		0.0		3.0		8.5		0.1
Year		Operating	х	Capital	х	Cash	=	After-tax Return
		Margin		Turnover		Tax Rate		on Inv. Capital
2023		28.4%		0.1		23.3%		0.4%
2024		-24.5%		0.1		19.2%		-0.3%
2025F		19.2%		0.1		5.9%		0.1%
2026F		21.7%		0.1		5.8%		0.1%
2027F		23.1%		0.1		6.8%		0.1%



BCPG Pcl. - Recommendation & target price history





Company's ESG details

Environment

- Lom Ligor Wind Farm won "Battery Storage Deal of The Year" at the Triple A Infrastructure Asset Awards 2021 as the solution to the intermittency of wind power.
- Improved efficiency at three solar projects in Thailand by installing tracking systems and changing PV modules.
- > BCPG emphasizes energy transition and has resolved to be a role model in producing electricity from clean energy and giving consideration to the impact to climate change, economizing its use of resources (circular economy), and caring for the environment.
- BCPG will not invest in any fossil fuel projects with high carbon dioxide emission, and will ensure that state-of-the art equipment and technology are introduced to every power plant to ensure an optimum efficient operation.
- > Create a sustainable future for all, enabled by renewable energy and innovative technology.
- > Power plants that have commenced commercial operations are registered in the carbon footprint project to encourage the indirect use of clean energy.

Social

- Internal training and access to external courses to the personnel of Bangchak Group, and upgraded internal systems to heighten work efficiency.
- Developing and preparing all personnel to cope with changeable situations, as well as focusing on improving and leveraging strong foundations of the organization to fortify competitiveness through online platforms.
- BCPG emphasizes its participation in social responsibility in every sector, internally in the organization (employees), and externally in society (communities) so as to build a stronger society in the long term.
- All investment in businesses under the company's mission are designed for development of affordable and clean energy for everyone in society and direct promotion of a higher share of clean energy of the overall energy consumption.
- Recognizes the value of and actively promotes the development of the local economy through employment and professional training as well as development of people in the community.
- BCPG has developed and provided benchmarks for sustainability in communities, societies, and the environment through several activities under the "Breath of the World" project.
- Provide affordable clean energy by installing 11.55kW solar panels for power generation in milking parlors within the Royal Chitralada Project.

Governance

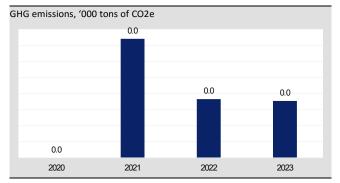
BCPG maintains annual "Excellent" CG scoring From Thai Institute of Directors Association (IOD).

Climate Management (Subset of Environment)

> BCPG will not invest in any fossil fuel projects with a high carbon dioxide emission, and will ensure that state-of-the art equipment and technology are introduced to every power plant to ensure an optimum efficient operation. Power plants that have commenced their commercial operations are registered in the carbon footprint project to encourage the indirect use of clean energy.

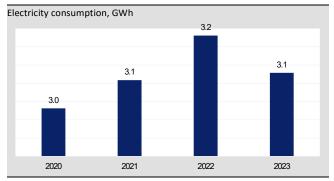


Total GHG emissions



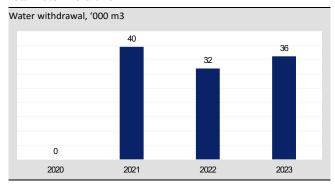
Source: Company data, SETSMART, KGI Securities Research

Total electricity consumption



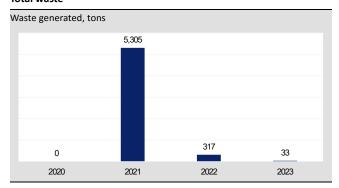
Source: Company data, SETSMART, KGI Securities Research

Total water withdrawal



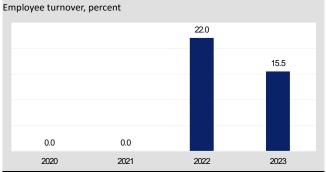
Source: Company data, SETSMART, KGI Securities Research

Total waste



Source: Company data, SETSMART, KGI Securities Research

Employee turnover



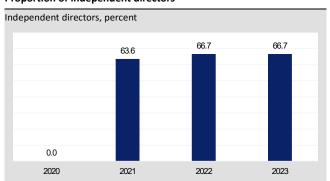
Source: Company data, SETSMART, KGI Securities Research

Average employee training hours



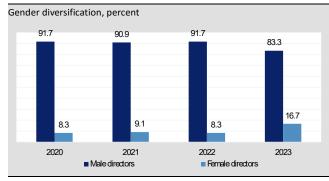
Source: Company data, SETSMART, KGI Securities Research

Proportion of independent directors



Source: Company data, SETSMART, KGI Securities Research

Gender diversification of directors



Source: Company data, SETSMART, KGI Securities Research



SET ESG Ratings

Stock	Company name	SET ESG Ratings		Company name	SET ESG Ratings
ADVANC	ADVANCED INFO SERVICE	AA	KCE	KCE ELECTRONICS	Α
AM ATA	AMATA CORPORATION	AAA	KKP	KIATNAKIN PHATRA BANK	AA
AOT	AIRPORTS OF THAILAND	Α	KTB	KRUNG THAI BANK	AAA
AP	AP (THAILAND)	AA	KTC	KRUNGTHAI CARD	AAA
BAM	BANGKOK COMMERCIAL ASSET MANAGEMENT	AA	Ш	LAND AND HOUSES	AA
BANPU	BANPU	AAA	MAJOR	MAJOR CINEPLEX GROUP	AA
BBGI	BBGI	AA	MINT	MINORINTERNATIONAL	AA
BBL	BANGKOK BANK	AAA	MTC	MUANGTHAI CAPITAL	AAA
BCH	BANGKOK CHAIN HOSPITAL	AA	OR	PTT OIL AND RETAIL BUSINESS	AAA
BCPG	BCPG	AAA	ORI	ORIGIN PROPERTY	AAA
BDMS	BANGKOK DUSIT MEDICAL SERVICES	Α	OSP	OSOTSPA	AA
BEM	BANGKOK EXPRESSWAY AND METRO	AAA	PLANB	PLAN B MEDIA	AA
BGRIM	B.GRIMM POWER	AAA	PSH	PRUKSA HOLDING	AA
BPP	BANPU POWER	AAA	PTT	PIT	AAA
BTG	BETAGRO	AAA	PITEP	PTT EXPLORATION AND PRODUCTION	AA**
BTS	BTS GROUP HOLDINGS	AA	PTTGC	PTT GLOBAL CHEMICAL	AAA
CBG	CARABAO GROUP	AA	RATCH	RATCH GROUP	AAA
CENTEL	CENTRAL PLAZA HOTEL	AAA	RBF	R&B FOOD SUPPLY	Α
CK	CH. KARNCHANG	AA	SAK	SAKSIAM LEASING	Α
CKP	CK POWER	AAA	SAPPE	SAPPE	Α
COM7	COM7	AA	SAWAD	SRISAWAD CORPORATION	AA
CPALL	CPALL	AAA	SCB	SCBX	AA
CPAXT	CP AXTRA	AA	SCGP	SCG PACKAGING	AAA
CPF	CHAROEN POKPHAND FOODS	AAA	SHR	S HOTELS AND RESORTS	AA
CPN	CENTRAL PATTANA	AAA	SMPC	SAHAMITR PRESSURE CONTAINER	AA
CRC	CENTRAL RETAIL CORPORATION	AA	SPALI	SUPALAI	Α
DELTA	DELTA ELECTRONICS (THAILAND)	Α	STECON	STECON GROUP	AA
EGCO	ELECTRICITY GENERATING	AA	SUN	SUNSWEET	BBB
GLOBAL	SIAM GLOBAL HOUSE	AA	SYNEX	SYNNEX (THAILAND)	AA
GPSC	GLOBAL POWER SYNERGY	AAA	TCAP	THANACHART CAPITAL	AA
GULF	GULF ENERGY DEVELOPMENT	AAA	TFG	THAIFOODS GROUP	AA
HANA	HANA MICROELECTRONICS	AA	TISCO	TISCO FINANCIAL GROUP	AAA
HM PRO	HOME PRODUCT CENTER	AA	TOP	THAI OIL	AAA
IVL	INDORAMA VENTURES	AAA	ттв	TMBTHANACHART BANK	AAA
JM ART	JAYMART GROUP HOLDINGS	Α	TU	THAI UNION GROUP	Α
JMT	JMT NETWORK SERVICES	BBB	WHA	WHA CORPORATION	AAA
KBANK	KASIKORNBANK	AAA			

^{**} SET ESC Ratings users are advised to review additional information regarding the company's environmental, social, or governance factors.

Source: www.setsustainability.com

Disclaimer: The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by the relevant institution as disclosed by the Office of the Securities and Exchange Commission, is made in order to comply with the policy and sustainable development plan for the listed companies. The relevant institution made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, KGI Securities (Thailand) Public Company Limited (KGI)does not confirm, verify, or certify the accuracy and completeness of the assessment result.







Corporate Governance Report of Thai Listed Companies

		n Excel	lent CG Scoring	
tock	Company name		Stock	Company name

Stock	Company name	Stock	Company name	Stock	Company name
AAV	ASIA AVIATION	GFPT	GFPT	SAK	SAKSIAM LEASING
ADVANC	ADVANCED INFO SERVICE	GGC	GLOBAL GREEN CHEMICALS	SAPPE	SAPPE
AEONTS	AEON THANA SINSAP (THAILAND)	GLOBAL	SIAM GLOBAL HOUSE	SAT	SOM BOON ADVANCE TECHNOLOGY
AMA	AMA MARINE	GPSC	GLOBAL POWER SYNERGY	SCB	SCB X
AMATA	AMATA CORPORATION	GULF	GULF ENERGY DEVELOPMENT	SCC	THE SIAM CEMENT
ANAN		HANA	HANA MICROELECTRONICS	SCCC	SIAM CITY CEMENT
AOT		HENG	HENG LEASING AND CAPITAL	SCGP	SCG PACKAGING
AP	,	HMPRO	HOME PRODUCT CENTER	SEAFCO	
BAFS	BANGKOK AVIATION FUEL SERVICES PCL.	INTUCH		SFT	SHRINKFLEX (THAILAND)
BAM	BANGKOK COMMERCIAL ASSET MANAGEMEN			SHR	S HOTELS AND RESORTS
BANPU		ITC		SICT	SILICON CRAFT TECHNOLOGY
BBGI	BBGI	IVL		SMPC	SAHAMITR PRESSURE CONTAINER
BBL	BANGKOK BANK	KBANK		SNC	SNC FORMER
BCH	BANGKOK CHAIN HOSPITAL	KCE	KCE ELECTRONICS	SNNP	SRINANAPORN MARKETING
BCP	BANGCHAK CORPORATION	KEX	KERRY EXPRESS (THAILAND)	SPALI	SUPALAI
BCPG	BCPG	KKP	KIATNAKIN PHATRA BANK	SPRC	STAR PETROLEUM REFINING
BDMS	BANGKOK DUSIT MEDICAL SERVICES	KTB	KRUNG THAI BANK	STEC	SINO-THAI ENGINEERING AND CONSTRUCTION
BEC	BEC WORLD	KTC		STGT	SRI TRANG GLOVES (THAILAND)
BEM	BANGKOK EXPRESSWAY AND METRO	LH		SUN	SUNSWEET
BGRIM	B.GRIMM POWER	LPN		SVI	SVI
BH	BUM RUNGRAD HOSPITAL	М	MK RESTAURANT GROUP	TACC	T.A.C. CONSUMER
BPP	BANPU POWER	MAJOR	MAJOR CINEPLEX GROUP	TCAP	THANACHART CAPITAL
BTS	BTS GROUP HOLDINGS	MBK	MBK	TFG	THAIFOODS GROUP
CBG	CARABAO GROUP	MEGA	MEGA LIFESCIENCES	THCOM	THAICOM
CENTEL	CENTRAL PLAZA HOTEL	MINT	MINOR INTERNATIONAL	TIDLOR	NGERN TID LOR
CK	CH. KARNCHANG	MTC	MUANGTHAI CAPITAL	TISCO	TISCO FINANCIAL GROUP
CKP	CK POWER	OR	PTT OIL AND RETAIL BUSINESS	TKN	TAOKAENOI FOOD & MARKETING
COM7	COM7	ORI	ORIGIN PROPERTY	TOP	THAI OIL
CPALL	CPALL	OSP	OSOTSPA	TTB	TMBTHANACHART BANK
CPAXT	CP AXTRA	PLANB	PLAN B MEDIA	UBE	UBON BIO ETHANOL
CPF	CHAROEN POKPHAND FOODS	PSH		VGI	VGI
CPN	CENTRAL PATTANA	PTT		WHA	WHA CORPORATION
DELTA	DELTA ELECTRONICS (THAILAND)	PTTEP			WHA UTILITIES AND POWER
	DOHOME	PTTGC	PTT GLOBAL CHEMICAL	ZEN	ZEN CORPORATION GROUP
EGCO	ELECTRICITY GENERATING	QH	QUALITY HOUSES		
ERW	THE ERAWAN GROUP	RATCH	RATCH GROUP		

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Companies with Very Good CG Scoring

Stock	Company name	Stock	Company name	Stock	Company name
BSRC	BANGCHAK SRIRACHA	JM ART	JAYMART GROUP HOLDINGS	SINGER	SINGER THAILAND
BTG	BETAGRO	NTSC	Nutrition SC	TNP	THANAPRIYA
EKH	EKACHAI MEDICAL CARE	PQS	Premier Quality Starch	хо	EXOTIC FOOD
HUMAN	HUMANICA	PYLON	PYLON		



Companies with Good CG Scoring

Stock	Company name	Stock	Company name	Stock	Company name
IIG	I&I GROUP	SAWAD	SRISAWAD CORPORATION	SPA	SIAM WELLNESS GROUP
JM T	JMT NETWORK SERVICES	SMD	SAINTMED		

Companies classified Not in the three highest score groups

Stock	Company name	Stock	Company name	Stock	Company name
AU	AFTER YOU	PJW	PANJAWATTANA PLASTIC	TGE	THACHANG GREEN ENERGY
CHG	CHULARAT HOSPITAL	PLT	Pilatus Marine	TPCH	TPC POWER HOLDING
LPH	LADPRAO GENERAL HOSPITAL	PTG	PTG ENERGY	TU	THAI UNION GROUP
MENA	MENA TRANSPORT	SFLEX	STARFLEX		
NETBAY	NETBAY	SISB	SISB		

Source: www.thai-iod.com

Disclaimer: The disclosure of the survey result of the Thai Institute of Directors Association ("IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an assessment of operation and is not based on inside information. The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date or when there is any change to the relevant information. Nevertheless, KGI Securities (Thailand) Public Company Limited (KGI) does not confirm, verify, or certify the accuracy and completeness of such survey result.



Anti-corruption Progress Indicator

Certified

Stock	Company name	Stock	Company name	Stock	Company name
ADVANC	ADVANCED INFO SERVICE	DOHOME	DOHOME	PTG	PTG BNEFGY
AMA	AMA MARNE	EGCO	ELECTRICITY GENERATING	PTT	PIT
AMATA	AMATA CORPORATION	ERW	THE EPAWAN GROUP	PTTEP	PIT EXPLORATION AND PRODUCTION
AP	AP (THAILAND)	GFPT	GPT C	PTTGC	PTT GLOBAL CHEMICAL
BAFS	BANGKOK AMATION FUEL SERVICES POL	GLOBAL	SIAM GLOBAL HOUSE	QH	QUALITY HOUSES
BAM	BANGKOK COMMERCIAL ASSET MANAGEMENT	GPSC	GLOBAL FOWER SYNERGY	RATCH	RATCHGROUP
BANPU	BANPU	GULF	GULF ENERGY DEVELOPMENT	RBF	R&B FOOD SUPPLY
BBGI	BBG	HANA	HANA MICROELECTRONICS	SAK	SAKSIAM LEASING
BBL	BANGKOK BANK	HMPRO	HOME PRODUCT CENTER	SAPPE	SAPPE
BCH	BANGKOK CHAIN HOSPITAL	IRPC	IRPC	SCB	SOBX
BCP	BANGCHAK CORPORATION	IVL	INDORAMA VENTURES	SCGP	SOG PACKAGING
BCPG	BOPG	KBANK	KASIKORNBANK	SMPC	SAHAMITR PRESSURE CONTAINER
BEC	BECWORLD	KŒ	KŒ ELECTRONICS	SPALI	SUPALAI
BGRIM	B. GRIMM POWER	KKP	KIATNAKIN PHATRA BANK	SPRC	STAR PETROLLUM REHNING
BPP	BANPUPOWER	KTB	KRUNG THAI BANK	SVI	SM
BTG	BETAGRO	KTC	KRUNGTHAI CARD	TCAP	THANACHART CAPITAL
BTS	BTS GROUP HOLDINGS	LH	LAND AND HOUSES	TFG	THAIFCODS GROUP
CBG	CARABAO GROUP	LPN	L.P.N. DEVELOPMENT	TIDLOR	NGERN TID LOR
CENTEL	CENTRAL PLAZA HOTEL	MAJOR	MAJOR CINEPLEX GROUP	TISCO	TISCO FINANCIAL GROUP
COM7	COM7	MINT	MINORINTERNATIONAL	TKN	TAOKAENOI FOOD & MARKETING
CPALL	OP ALL	MTC	MUANGTHAI CAPITAL	TNP	THANAPRYA
CPAXT	OP AXTRA	OR	PTT OIL AND RETAIL BUSINESS	TOP	THAI OIL
CPF	CHARCEN POKPHAND FOODS	ORI	ORIGIN PROPERTY	TRUE	TRUE CORPORATION
CPN	CENTRAL PATTANA	OSP	OSOTSPA	ттв	TMBTHANACHART BANK
CRC	CENTRAL RETAIL CORPORATION	PLANB	PLAN B MEDIA	TU	THAI UNION GROUP
DELTA	DELTA ELECTRONICS (THAILAND)	PSH	PRUKSA HOLDING	WHA	WHA CORPORATION

Declared

Stock	Company name	Stock	Company name	Stock	Company name
CHG	CHULARAT HOSPITAL	ITC	I-TAIL CORPORATION	SAWAD	SRISAWAD CORPORATION
HUMAN	HUMANICA	JMART	JAYMART GROUP HOLDINGS	SHR	SHOTELS AND RESORTS

Non-participation

Stock	Company name	Stock	Company name	Stock	Company name
AAV	ASIA AVATION	BSRC	BANGOHAK SRRACHA	SISB	938
AEONTS	AEON THANA SINSAP (THAILAND)	CK	CH KARNCHANG	SPA	SIAM WELLNESS GROUP
AOT	AIRPORTS OF THAILAND	CKP	OK POWER	STECON	STECCON GROUP
AU	AFTERYOU	EKH	EKACHAI MEDICAL CARE	SUN	SUNSWEET
BDMS	BANGKOK DUST MEDICAL SERVICES	JMT	JMT NETWORK SERMOES	SYNEX	SYNNEX (THAILAND)
BEM	BANGKOK EXPRESSMAY AND METRO	PLT	PLATUS MARINE		
BH	BUMRUNGRAD HOSPITAL	SAV	SAMART AVIATION SOLUTIONS		

Source: www.cgthailand.org

Disclaimer: The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by the relevant institution as disclosed by the Office of the Securities and Exchange Commission, is made in order to comply with the policy and sustainable development plan for the listed companies. The relevant institution made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, KGI Securities (Thailand) Public Company Limited (KGI) does not confirm, verify, or certify the accuracy and completeness of the assessment result.







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Rating		Definition
Outperfor	rm (OP)	The stock's excess return over the next twelve months is ranked in the top 40% of KGI's coverage universe in the related market (e.g. Taiwan)
Neutral (N)		The stock's excess return over the next twelve months is ranked in the range between the top 40% and the bottom 40% of KGI's coverage universe in the related market (e.g. Taiwan)
Under perform (U)		The stock's excess return over the next twelve months is ranked in the bottom 40% of KGI's coverage universe in the related market (e.g. Taiwan).
Not Rated (NR)		The stock is not rated by KGI.
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Excess return = 12M target price/current price-

automatically.